# PETER BELMI - CURRICULUM VITAE

Contact	University of Virginia Darden School of Business 100 Darden Boulevard Charlottesville, VA 22903 belmip@darden.virginia.edu
Appointments	Darden School of Business, University of Virginia Shannon Center Mid-Career Fellow, 2024 – Scott C. Beardsley Associate Professor of Business Administration, 2021 – Associate Professor (with tenure), 2021 – Assistant Professor, 2015 – 2021
	School of Engineering and Applied Science Engineering Systems and Environment Department (by courtesy), 2021-2024
Education	Stanford Graduate School of Business Ph.D., Organizational Behavior, 2015
	San Francisco State University MS Industrial-Organizational Psychology, 2010
	Ateneo de Manila University AB Psychology, 2007
Research Interests	Social class, power, upward mobility, inequality, culture
Awards and Recognition for Teaching	<ul> <li>Faculty Marshal, Voted by the Graduating Class (2023, 2024)</li> <li>Exceptional Teaching Recognition, The Seven Society at UVA (2023)</li> <li>Outstanding Teaching Recognition (2015, 2016, 2017, 2018, 2022, 2023)</li> <li>Diversity Faculty Award, Voted by the Graduating Class (2020)</li> <li>The John Colley Award (2018)</li> <li>Top 40 Business Professors Under 40, Poets and Quants (2018)</li> <li>Favorite Classes of Top MBAs, Poets and Quants (2019, 2020, 2023, 2024)</li> <li>Top MBA Professors, BSchools.Org (2018)</li> </ul>
Awards and Recognition for Scholarship	<ul> <li>Shannon Center Mid-Career Fellowship (2024-2027)</li> <li>Best Reviewer Award, Organizational Behavior and Human Decision Processes (2024)</li> <li>Best Symposium Award, Academy of Management OB Division (2022)</li> <li>Scott C. Beardsley Associate Professor Chair Appointment (2021)</li> <li>University of Virginia 3 Cavaliers Program Grant [60K] (2021)</li> <li>Wells Fargo Award for Outstanding Research Publication (2021)</li> <li>Thinkers50: 30 Management Thinkers Most Likely to Shape the Future (2018)</li> <li>Best Symposium Award, Academy of Management OB Division (2017)</li> <li>Best Article Award, Academy of Management Discoveries (2016)</li> <li>Center for Decision Research Research Grant, University of Chicago (2015)</li> <li>OB Department Nominee, AOM Doctoral Consortium (2014)</li> <li>DARE Fellow Alternate, Vice Provost for Graduate Education (2013)</li> <li>Best Paper Award, Excellence in Ethics Research Conference (2013)</li> <li>Outstanding Research Award, Society for Personality and Social Psychology (2012)</li> <li>Clara Mayo Grant, Society for the Psychological Study of Social Issues (2011)</li> <li>Distinguished Graduate Student Award, San Francisco State University (2010)</li> </ul>

**Publications** 15. Han, I., **Belmi, P.**, Thomas-Hunt, M., & Summers, C. (in press). Managers can support employees in working-class contexts by promoting growth mindsets. *Personality and Social Psychology Bulletin*.

14. **Belmi, P.**, Raz, K., Neale, M., & Thomas-Hunt, M. (2024). The consequences of revealing first-generational status. *Organization Science*, *35*(2), 667-697.

13. Frey, E., Adams, G., Pfeffer, J., & **Belmi, P.** (2023). What we (do not) know about punishment across organizational boundaries: A critical review. *Journal of Management*, 49(1), 196-236.

12. **Belmi, P.**, Jun, S., & Adams, G. (2022). The equal opportunity jerk defense: Rudeness can obfuscate gender bias. *Psychological Science*, *33*(3), 397-411.

11. Martin, S., Harrison, S., Hoopes, C., Schroeder, J., & **Belmi, P.** (2022). Talking shop: An exploration of how talking about work affects our initial interactions. *Organizational Behavior and Human Decision Processes*, *168*, 104.

10. Adams, G., O'Connor, K., & **Belmi, P**. (2022). Social perception in moral judgments of interpersonal transgressions. *Current Opinion in Psychology*, 44, 177-181.

9. Belmi, P.† & Schroeder, J.† (2021). Human "resources": Objectification at work. *Journal of Personality and Social Psychology*, 120(2), 384-417.

8. **Belmi, P.**, Neale, M., Reiff, D., & Ulfe, R. (2020). The social advantage of miscalibrated individuals: The relationship between social class and overconfidence and its implications for class-based inequality. *Journal of Personality and Social Psychology*, *118*(2), 254-282.

7. Phillips, T., Martin, S., & **Belmi, P.** (2020). Social class transitions: Three guiding questions for moving the study of class to a dynamic perspective. *Social and Personality Psychology Compass, 14*(9), e12560.

6. **Belmi, P.** & Pfeffer, J. (2018). The effect of economic consequences on social judgment and choice: Reward interdependence and the preference for sociability versus competence. *Journal of Organizational Behavior, 39*, 990-1007.

5. Belmi, P. & Laurin, K. (2016). Who wants to get to the top? Class and lay theories about power. *Journal of Personality and Social Psychology*, 111(4), 567-584.

4. **Belmi, P.** & Pfeffer, J. (2016). Power and death: Mortality salience increases power-seeking while feeling powerful reduces death anxiety. *Journal of Applied Psychology, 101*(5), 702-720.

3. **Belmi, P.** & Pfeffer, J. (2015). How 'organization' weakens the norm of reciprocity: The effects of attributions for favors and a calculative mindset. *Academy of Management Discoveries, 1*, 36-57.

	2. Belmi, P., Barragan, R., Neale, M., & Cohen, G. (2015). Threats to identity can trigger social deviance. <i>Personality and Social Psychology Bulletin</i> , 41(4), 467-484.			
	1. <b>Belmi, P.</b> & Neale, M. (2014). Mirror, mirror, on the wall, who's the fairest of them all: Thinking that one is attractive increases the tendency to support inequality. <i>Organizational Behavior and Human Decision Processes, 124</i> (2), 133-149.			
Research in Progress	<ul> <li>Gender and power (with Jeffrey Pfeffer)</li> <li>Privilege (with Naomi Fa-Kaji, Derek Brown, Aastha Mittal, and Juliana Schroeder)</li> <li>Cross-class interactions (with Jieun Pai and Gabrielle Adams)</li> <li>First-generation college students (with Shuang Wu)</li> <li>Creativity (with Jennie Kim)</li> <li>Affirmative Action (with Sora Jun)</li> <li>Racial Allyship (with Preeti Srinivasan and Gabrielle Adams)</li> </ul>			
Invited Presentations	<ul> <li>Imperial College London, Imperial College Business School (2025)</li> <li>George Mason University, Costello College of Business (2025)</li> <li>University of Chicago, Booth School of Business (2024)</li> <li>Columbia University, Graduate School of Business (2023)</li> <li>University of Maryland, Robert H. Smith School of Business (2023)</li> <li>University of Maryland, Robert H. Smith School of Business (2023)</li> <li>Stanford University, Graduate School of Business (2022)</li> <li>University of Illinois, School of Labor and Employment Relations (2021)</li> <li>UC Berkeley Institute of Personality and Social Research (2021)</li> <li>Yale University, School of Management (2021)</li> <li>University of Wisconsin-Madison, School of Business (2020)</li> <li>Stanford University, Graduate School of Business (2020)</li> <li>Stanford University, Graduate School of Business (2020)</li> <li>University of North Carolina, Kenan-Flagler Business School (2020)</li> <li>University of Southern California, Marshall School of Business (2019)</li> <li>Carnegie Mellon University, Center for Behavioral Decision Research (2019)</li> <li>Stanford University, Graduate School of Business (2019)</li> <li>Harvard University, Harvard Business School (2019)</li> <li>Harvard University, Acceptance and Inclusion Consortium (2019)</li> <li>Purdue University, Fuqua School of Business (2016)</li> <li>University of British Columbia, Sauder School of Business (2014)</li> <li>University of Virginia, Darden Graduate School of Business (2014)</li> <li>University of Virginia, Darden Graduate School of Business (2014)</li> <li>University of Virginia, Darden Graduate School of Business (2014)</li> <li>University of Virginia, Darden Graduate School of Business (2014)</li> <li>University of Texas-Austin, McCombs School of Business (2014)</li> </ul>			
Conference Presentations	<ul> <li>The heroization and exploitation of first-generation college graduates (with Shuang Wu)</li> <li>Academy of Management Conference, 2024</li> <li>International Association for Conflict Management, 2024</li> </ul>			

Examining social class differences in creativity (with Jennie Kim)

· Academy of Management Conference, 2024

Support for class-based and race-based affirmative action in higher education (with Sora Jun)

- · Academy of Management Conference, 2024
- · International Association for Conflict Management, 2024

Performative wokeness and reputational signaling on social issues (with Preeti Srinivasan and Gabrielle Adams)

- · Academy of Management Conference, 2021, 2023
- · International Association for Conflict Management, 2022

Social class and class inequality in organizations: Facing and fighting classism in the workplace (with Shawn Quan). \*\*showcase symposium

· Academy of Management Conference, 2022

New perspectives on increasing diversity and reducing inequality in organizations (with Linda Chang and Aneesh Rai) \*\*showcase symposium

Academy of Management Conference, 2022

The productivity process: What we can learn from Pfeffer's (2010) writings on power (with Mike Baer).

· Academy of Management Conference, 2022

How race shapes the class-based experience of workplace belonging and its implications for upward mobility (with Catherine Owsik)

· American Public Policy and Management Conference, 2022

Managers can support employees in working-class contexts by promoting growth mindsets (with Inhyun Han, Catherine Owsik, and Melissa Thomas-Hunt)

- · Academy of Management Conference, 2018, 2021
- · Positive Organizational Scholarship Conference, 2019

The outgroup exaggeration effect: Outgroup members exaggerate each other's negative affective reactions toward majority-group privilege (with Naomi Ka-Faji, Derek Brown, Aastha Mitttal, and Juliana Schroeder)

· Academy of Management Conference, 2021

"Human" resources: Organizational contexts promote objectification (with Juliana Schroeder)

- Society for Personality and Social Psychology Conference, 2021
- International Association for Conflict Management, 2019
- · Academy of Management Conference, 2016, 2017

The consequences of revealing first-generational status (with Kelly Raz, Margaret Neale, and Melissa Thomas-Hunt)

· Academy of Management Conference, 2016, 2020

The psychology of financial vulnerability and its effects on organizational behavior (with Joyce He)

· Academy of Management Conference, 2019

Is it fair to get ahead by playing politics: The ambiguity of political maneuvering enables selfserving judgments (with Holly Engstrom, Taylor Phillips, and Kristin Laurin)

- · Society for Personality and Social Psychology Conference, 2019
- · Academy of Management Conference, 2017, 2019
- International Society of Justice Research, 2018
- · International Association for Conflict Management, 2018

Developing Organizational Research on Financial Precarity, Inequality, and Socioeconomic Status (with Carrie Leana)

Academy of Management Conference, 2018

The social advantage of miscalibrated individuals: The relationship between social class and overconfidence and its implications for class-based inequality (with David Reiff, Rosemary Ulfe, and Margaret Neale)

· Academy of Management Conference, 2018

Inequality as barriers to finding meaning: Some causes, consequences, and challenges of inequality (with Juliana Schroeder) \*\*showcase symposium

Academy of Management Conference, 2016

Bad leaders: Why they persist and how followers strive to overcome them (with Nathaniel Nakashima). \*\*showcase symposium

Academy of Management Conference, 2015

Who wants to get to the top? Social class and lay theories about power (with Kristin Laurin)

- Society for Personality and Social Psychology Conference, 2015, 2016
- Academy of Management Conference, 2014

Threats to identity can trigger social deviance (with Rodolfo Cortes, Geoffrey Cohen, and Margaret Neale)

- Excellence in Ethics Research Conference, 2013
- Society for Personality and Social Psychology Conference, 2012

Teaching at the Darden School	<ul> <li>Paths to Power (Residential MBA First-Year Leadership Elective)</li> <li>2016: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 65 students</li> <li>2017: instructor rating: 5.00/5.00; course rating: 4.93/5.00, 68 students (A)</li> <li>2018: instructor rating: 4.96/5.00; course rating: 4.96/5.00, 68 students (B)</li> <li>2019: instructor rating: 4.94/5.00; course rating: 4.97/5.00, 63 students (A)</li> <li>2019: instructor rating: 4.94/5.00; course rating: 4.98/5.00, 68 students (A)</li> <li>2020: instructor rating: 4.94/5.00, 63 students (A)</li> <li>2021: instructor rating: 4.94/5.00; course rating: 4.95/5.00, 66 students (A)</li> <li>2021: instructor rating: 5.00/5.00; course rating: 4.95/5.00, 66 students (A)</li> <li>2021: instructor rating: 5.00/5.00; course rating: 4.94/5.00, 66 students (B)</li> <li>2022: instructor rating: 5.00/5.00; course rating: 4.98/5.00, 64 students (A)</li> <li>2022: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 66 students (B)</li> <li>2022: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 66 students (B)</li> <li>2022: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 66 students (B)</li> <li>2022: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 66 students (B)</li> <li>2022: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 66 students (AA)</li> <li>2022: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 66 students (AA)</li> <li>2023: instructor rating: 5.00/5.00; course rating: 4.97/5.00, 66 students (AA)</li> <li>2024: instructor rating: 4.95/5.00; course rating: 4.62/5.00, 66 students (A)</li> <li>2024: instructor rating: 4.95/5.00; course rating: 4.62/5.00, 66 students (A)</li> <li>2024: instructor rating: 4.95/5.00; course rating: 4.62/5.00, 66 students (A)</li> <li>2024: instructor rating: 4.95/5.00; course rating: 4.67/5.00, 65 students</li> <li>2016: instructor rating: 4.95/5.00; course rating: 4.62/5.00, 66 students</li> <li>2019: instructor rating: 4.90/5.00; course rating: 4.62/5.00, 66 students</li> <li>20</li></ul>
	<ul> <li>2015: instructor rating: 5.00/5.00; course rating: 5.00/5.00, 6 students</li> </ul>
Teaching Materials (available externally)	<ul> <li>Bryanboy</li> <li>A-Case: "Bryanboy (A),"(UVA-OB-1095; Darden Business Publishing: Charlottesville, VA, 2016; with Gerry Yemen)</li> <li>B-Case: "Bryanboy (B): Epilogue,"(UVA-OB-1204; Darden Business Publishing: Charlottesville, VA, 2017; with Gerry Yemen)</li> <li>Teaching Note: "Bryanboy (A) and (B) Teaching Note,"(UVA-OB-1095TN; Darden Business Publishing: Charlottesville, VA, 2020; with Troy Calandra)</li> </ul>

### Acting and Speaking with Power (case collection — two A cases)

- *A-Case*: "Acting and Speaking with Power: Oliver North and the Iran–Contra Deal–The Good, the Bad, and the Ugly,"(UVA-OB-1337; Darden Business Publishing: Charlottesville, VA, 2020; with Gerry Yemen)
- A-Case: "Acting and Speaking with Power: Donald Kennedy and Stanford Accounting–Indirectly Accused?," (UVA-OB-1338 Darden Business Publishing: Charlottesville, VA, 2020; with Gerry Yemen)
- Teaching Note: "Acting and Speaking with Power: Oliver North and Donald Kennedy (TN)," (UVA-OB-1337TN; Darden Business Publishing: Charlottesville, VA, 2020; with Gerry Yemen)

## David Smith at Garden Birch Children's Hospital Center

- A-Case: "David Smith: Garden Birch Children's Hospital Center (A)," (UVA-OB-1414; Darden Business Publishing: Charlottesville, VA, 2022; with Gerry Yemen)
- B-Case: "David Smith: Garden Birch Children's Hospital Center (B)," (UVA-OB-1473; Darden Business Publishing: Charlottesville, VA, 2025; with Aldo Sesia)
- Teaching Note: "David Smith: Garden Birch Children's Hospital Center (A) and (B) (TN)," (UVA-OB-1414TN; Darden Business Publishing: Charlottesville, VA, 2020; with Gerry Yemen)

## Leading with Vulnerability

- *Exercise*: "Leading with Vulnerability," (UVA-OB-1398; Darden Business Publishing: Charlottesville, VA, 2022; with Melissa Thomas Hunt)
- Teaching Note: "Leading with Vulnerability (TN)," (UVA-OB-1398TN; Darden Business Publishing: Charlottesville, VA, 2025; with Bianca Kemp and Lisa Cox)

### Steve Maiden: A Hedge Fund Manager (three-part case series)

- A-Case: "Steve Maiden (A): A Hedge Fund Manager's Fall from Grace," (UVA-OB-1437; Darden Business Publishing: Charlottesville, VA, 2023; with Gabrielle Adams and Aldo Sesia)
- B-Case: "Steve Maiden (B): A Hedge Fund Manager Hits Rock Bottom," (UVA-OB-1438; Darden Business Publishing: Charlottesville, VA, 2023; with Gabrielle Adams and Aldo Sesia)
- C-Case: "Steve Maiden (C): A Hedge Fund Manager Writes a New Life," (UVA-OB-1439; Darden Business Publishing: Charlottesville, VA, 2023; with Gabrielle Adams and Aldo Sesia )
- *Teaching Note*: "Steve Maiden (A), (B), and (C) (TN)"(UVA-OB-1439; Darden Business Publishing: Charlottesville, VA, 2023; with Gabrielle Adams and Aldo Sesia)

## Matteo Hill: Drawn, Inc.

- B-Case: "Matteo Hill at Drawn, Inc. (B)," UVA-OB-1459 (Darden Business Publishing: Charlottesville, VA, 2024; with Roshni Raveendhran and Amy Klopfenstein)
- Teaching Note: "Matteo Hill at Drawn, Inc. (TN)," (UVA-OB-1293TN; Darden Business Publishing: Charlottesville, VA, 2024; with Roshni Raveendhran and Amy Klopfenstein)

Teaching Materials (available internally)	<ul> <li>Star Power Survivor</li> <li>Exercise: "StarPower Survivor: Student Manual,"(UVA-OB-1335H; Darden Business Publishing: Charlottesville, VA, 2020; with Catherine Owsik)</li> <li>Facilitator Manual: "StarPower Survivor: Facilitator Manual,"(UVA-OB-1335TN2; Darden Business Publishing: Charlottesville, VA, 2020; with Catherine Owsik)</li> <li>Instructional Materials: OB-1335TNP, OB-1335X1, OB-1335X2, OB-1335X3</li> <li>Teaching Note: "StarPower Survivor (TN),"(OB-1335TN1; Darden Business Publishing: Charlottesville, VA, 2020; with Gerry Yemen)</li> </ul>
	<ul> <li>Jack Dorsey: All is Fair in Love and Twitter</li> <li>Teaching Note: "All is Fair in Love and Twitter (TN)," UVA-OB-1339TN (Darden Business Publishing: Charlottesville, VA, 2020; with Troy Calandra)</li> </ul>
	<ul> <li>LEGOMAN Corporation</li> <li>Teaching Note: "LEGOMan Corporation (TN)," (UVA-OB-1333'TN; Darden Business Publishing: Charlottesville, VA, 2020; with Gerry Yemen)</li> </ul>
	<ul> <li>Federated Science Fund: Power and Influence</li> <li>Teaching Note: "Federated Science Fund: Power and Influence (TN)," (UVA-OB-1336TN; Darden Business Publishing: Charlottesville, VA, 2020; with Gerry Yemen)</li> </ul>
	<ul> <li>Darden Stories</li> <li>Exercise 1: "Darden Stories," (UVA-OB-1409; Darden Business Publishing: Charlottesville, VA, 2022; with Audrey Dyer, Megan Wolf, Kristy Mlynzcak, Natalia Alvarez Diaz, Catherine Winebarger, Jing Xu, Anshini Jhaveri, and Zoe Rankin)</li> <li>Exercise 2: "Darden Stories," (UVA-OB-1410; Darden Business Publishing: Charlottesville, VA, 2022; with Audrey Dyer, Megan Wolf, Kristy Mlynzcak, Natalia Alvarez Diaz, Catherine Winebarger, Jing Xu, Anshini Jhaveri, and Zoe Rankin)</li> </ul>
Teaching Materials in Progress	<ul> <li>Jack Dorsey (with Steve Maiden)</li> <li>The Summit AI Fund (exercise and teaching note, with Steve Maiden and Aldo Sesa)</li> <li>The Personal Attributes that Drive Power and Influence (Technical Note, with Mel Martin)</li> <li>'The Science of Connection and Belonging"(teaching note, with Demitri Kalogeropoulos)</li> <li>Challenging Bias in a Law Firm (case and teaching note, with Gerry Yemen and Steve Maiden)</li> </ul>

Executive Education Programs and Courses	<ul> <li>Courses taught: Leading Individual and Organizational Change, Managing Groups and Teams, Organization Culture and Design, Power and Politics in Organizations, Negotiations, Diversity, Equity and Inclusion <ul> <li>Altria</li> <li>Bank Executive Leadership Program</li> <li>Costar MAP</li> <li>Managing Individual and Organizational Change</li> <li>National Association for Multi-Ethnicity in Communications</li> <li>Navy Admirals Strategic Thinking</li> <li>Navy Federal Credit Union</li> <li>Open DNS</li> <li>Partnership for Leaders in Education</li> </ul> </li> </ul>
Practitioner Publications	Belmi, P., & Adams, G., & Bowers, K. (2022). The 'equal-opportunity jerk defense': When rudeness protects prejudice. <i>Darden Ideas to Action</i> .
	Belmi, P., & Doris, A. (2019). Why high-class people can sometimes get away with incompetence. <i>Darden Ideas to Action</i> .
	<b>Belmi, P.</b> , & Newman, C. (2018). 5 factors that fuel income inequality. UVA Today (also reprinted in: Darden Ideas to Action).
	<b>Belmi, P.</b> (2017). Getting ahead at work: Social class divide, power and office politics. <i>HR Zone</i> .
	<b>Belmi, P.</b> & Black, C. (2016). Power and social advantage: The vicious cycle and what to do about it. <i>Darden Ideas to Action</i> .
	Belmi, P. & Bowers, K. (2016). The meaning of demeaning: Social identity threats and deviant behavior. <i>Darden Ideas to Action</i> .
Consulting Experience	<ul> <li>Opportunity @ Work (<u>www.opportunityatwork.org</u>)</li> <li>Research Advisor, June 2020 – Present</li> <li>Non-profit organization that seeks to rewire the labor market so that individuals who are skilled through alternative routes (STARs) can live and work to their fullest potential</li> </ul>
	<ul> <li>Roche (<u>www.roche.com</u>)</li> <li>External Consultant, July 2023 – Present</li> <li>Fifth-largest pharmaceutical company considered the leading provider of cancer treatments globally.</li> </ul>
	<ul> <li>Altria (<u>nnw.altria.com</u>)</li> <li>External Consultant, July 2023 – Present</li> <li>Responsibly leading the transition of adult smokers to a smoke-free future.</li> </ul>

	<ul> <li>Lenddo-EFL (formerly Entrepreneurial Finance Lab) (<u>www.lenddo.com</u>)</li> <li>Consultant / Research Advisor, June 2015 – June 2021</li> <li>Risk-assessment firm that specializes in using psychometric tools to understanding risk and consumer financing</li> </ul>
Selected Media Mentions	<ul> <li>The social advantage of miscalibrated individuals: The relationship between social class and overconfidence and its implications for class-based inequality.</li> <li>The New York Times, Newsweek, NPR Marketplace Morning Report, The Times London, The Times of India, MarketWatch, The Independent, The London Economic, Pacific Standard, The Daily Mail, EurekAlert, Science Daily, I-News UK, AOL UK, ANI News, The Philadelphia Inquirer, Ladders, Big Think, Study Finds, Yahoo Finance, Infosurhoy, International Business Times, ZME Science, <u>scienceblog.com</u>, Xaralite, Personnel Today, Workplace Insight, Devdiscourse, Tdnews, Web India 123, Medium, Forbes, Scientific Inquirer, Insights by Stanford Business, Fast Company, Vocal USA</li> </ul>
	<ul> <li>The equal opportunity jerk defense: Rudeness can obfuscate gender bias</li> <li>NPR, Science Daily, RadioIQ, Psychology Today, Mel Magazine, Eureka Alert, <u>bioengineer.org</u>, Austin News, San Antonio Post, Big News Network, Opera News, NewsBreak, The Print, Web India 123, Mic, Medical News Today, Science Daily, Psychology Today, UVA Magazine</li> </ul>
	<ul> <li>The effect of economic consequences on social judgment and choice: Reward interdependence and the preference for sociability versus competence</li> <li>UVA Today, Ideas for Leaders, BBC News, The Wall Street Journal, Stanford GSB Insights, SalesFuel, FastCompany.com, Stacy Blackman Consulting Blog</li> </ul>
	<ul> <li>Who wants to get to the top? Class and lay theories about power</li> <li>The Boston Globe, Insight (United Kingdom), The Financial Times, UVA Today, Poets and Quants, Greater Diversity News, NPR Invisibilia</li> </ul>
	<ul> <li>How 'organization' weakens the norm of reciprocity: The effects of attributions for favors and a calculative mindset</li> <li>The Wall Street Journal, Bloomberg Business, UVA Today, Poets and Quants, Greater Diversity News, AOM Insights, Squeezing the Orange Podcast</li> </ul>
	<i>Threats to identity can trigger social deviance</i> • <u>vox.com</u> , UVA Today, Poets and Quants, Greater Diversity News
	Human "resources": Objectification at work • Inside HigherEd, Academic Minute

Service to the Field	<ul> <li>Editorial Board</li> <li>Academy of Management Discoveries (Oct 2021–)</li> <li>Organizational Behavior and Human Decision Processes (Jan 2020–)</li> <li>Organization Science (Feb 2023–)</li> <li>Personality and Social Psychology Bulletin (Jan 2021–)</li> </ul>
	<ul> <li>Ad-Hoc Reviewer</li> <li>Academy of Management Journal</li> <li>Administrative Science Quarterly</li> <li>British Journal of Social Psychology</li> <li>Evolutionary Behavioral Sciences</li> <li>European Journal of Social Psychology</li> <li>Journal of Experimental Psychology</li> <li>Journal of Experimental Social Psychology</li> <li>Journal of Experimental Social Psychology</li> <li>Journal of Personality and Social Psychology</li> <li>Organizational Behavior and Human Decision Processes</li> <li>Organization Science</li> <li>Personality and Social Psychology Bulletin</li> <li>PNAS Nexus</li> <li>Proceedings of the National Academy of Sciences</li> <li>Sex Roles</li> <li>Social Psychological and Personality Science</li> <li>Trends in Cognitive Sciences</li> </ul>
	<ul> <li>Panelist</li> <li>Conflict Management Doctoral Consortium (2019)</li> <li>Organizational Behavior Junior Faculty Workshop (2023)</li> </ul>
Service to the Darden Business School	<ul> <li>Darden Business School</li> <li>Course Head, Leading Organizations FY Core Course (2021–)</li> <li>Appointments Committee (2024–)</li> <li>Academic Standards Committee (ASC, 2019–2024)</li> <li>Residential MBA Program Committee (2021–)</li> <li>Team Pedagogy Across the Curriculum (MBA PC Subcommittee, 2023-2024)</li> <li>LOB Faculty Search Committee (2021)</li> <li>Pre-matriculation Program Committee (2021–)</li> <li>PhD Comprehensive Exam Grader (2016, 2019, 2021)</li> </ul>
Service to the University of Virginia	<ul> <li>University of Virginia</li> <li>Batten Family Bicentennial Distinguished Leadership Professorship Search Committee (2021)</li> <li>External committee member, tenure and promotions for the Department of Psychology (2022)</li> </ul>

Department of Psychology (2022)

Mentoring and	Student Organizations at Darden Business School	
Advising	• Pride at Darden (PAD)	

• Asia Business Club at Darden (ABCD)

Doctoral/Postdoctoral Students

- · Jieun Pai, Assistant Professor, Imperial College London
- · Naomi Fa-Kaji, Postdoctoral researcher, Darden School of Business
- · Jennie Kim, PhD student, Kellogg Management and Organizations
- · Shuang Wu, PhD student, UCSD Rady School of Management
- · Chawit Rochanakit, PhD student, Michigan State University
- · Inhyun Han, Assistant Professor, Bellevue University
- Scott Baker, Senior Behavioral Scientist, BetterUp
- · Jordan Axt, Assistant Professor, McGill University
- · Catherine Owsik, Postdoctoral scholar, University of Michigan
- Michaela Barnett, Founder, Knoxfill

MBA Students at the University of Virginia (Independent Studies)

- Francesco Ormeno (2025), JP Morgan
- Brandon Colton (2024), BCG
- Bianca Ventura (2023), PWC
- Stephani Calderon (2023), Accenture
- · Joe Ciliberti, Jr. (2023), EY Parthenon
- Daniel Rosa (2023), McKinsey
- Alyssa Gonzalez (2023), Apple
- · Jade McLaughlin (2023), BCG
- · Pooja Vittal (2023), Walmart
- · Kenyon Wright (2023), Duke University School of Medicine
- Natalia Alvarez Diaz (2022), Microsoft
- Audrey Dyer (2022), Deloitte
- · Anshini Jhaveri (2022), McKinsey
- Kristy Mlynczak (2022), Davita
- Zoe Rankin (2022), Prophet
- Katie Winebarger (2022), Bain Consulting Group
- Megan Wolf (2022), Bain Consulting Group
- Jing Xu (2022), Teamshares
- · Aditi Sinha (2020), McKinsey
- · Jade Palomino (2020), Facebook
- · Ammar Khan (2020), Bain Consulting Group
- Alexander Spencer (2020), Toast
- Colleen Oberg (2019), PepsiCo
- Kimberly Diaz (2019), Google/OneTilt
- Becca Coleman (2019), AlixPartners
- Katie O'Neill (2019), JPMorgan Chase and Co.
- · Jamal Halepota (2018), Microsoft

### Undergraduate Students

- · Jake Powers, PhD, UCLA Anderson Organizational Behavior
- · Kpakpando Anyanwu, MS, London School of Tropical Medicine
- · Roma Farooqui, Research Associate, Stanford GSB Behavioral Lab